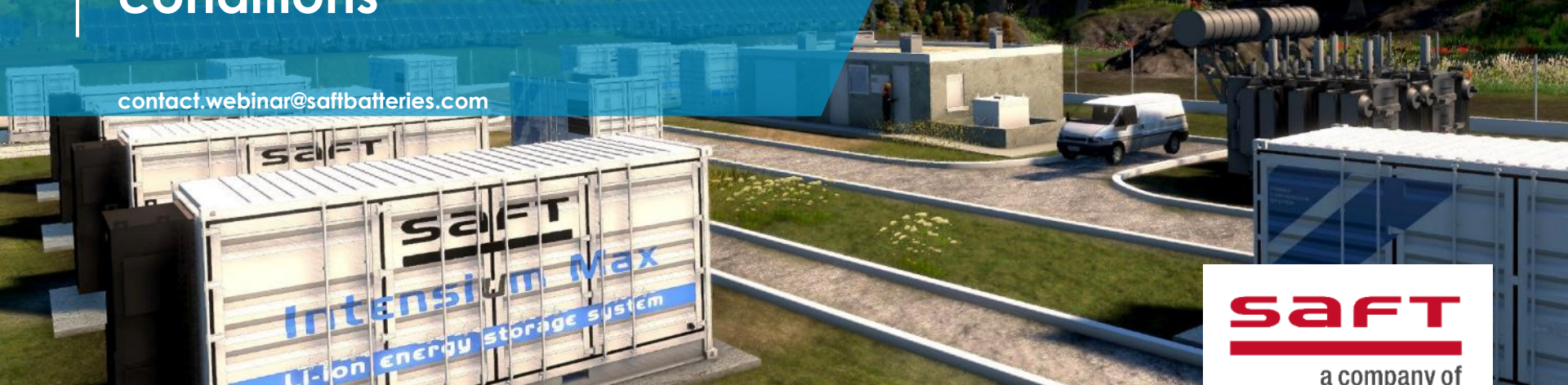


# How to keep your ESS flexible in times of changing market conditions

[contact.webinar@safbatteries.com](mailto:contact.webinar@safbatteries.com)



**saft**  
a company of  
 **TOTAL**

# Content

1. Why be flexible?
2. Three recommendations to stay flexible
3. Key points for implementation
4. Design Options

# What are the main challenges in doing business with energy storage systems today ?



TECHNICAL



BUSINESS



FINANCIAL



ENVIRONMENTAL



REGULATORY



The background of the slide is a blurred industrial scene, likely a manufacturing or assembly line. A prominent blue diagonal overlay covers the center of the image, serving as a backdrop for the title text. The text is in a clean, white, sans-serif font.

# WHAT'S DRIVING THE NEED FOR FLEXIBLE ESS ?

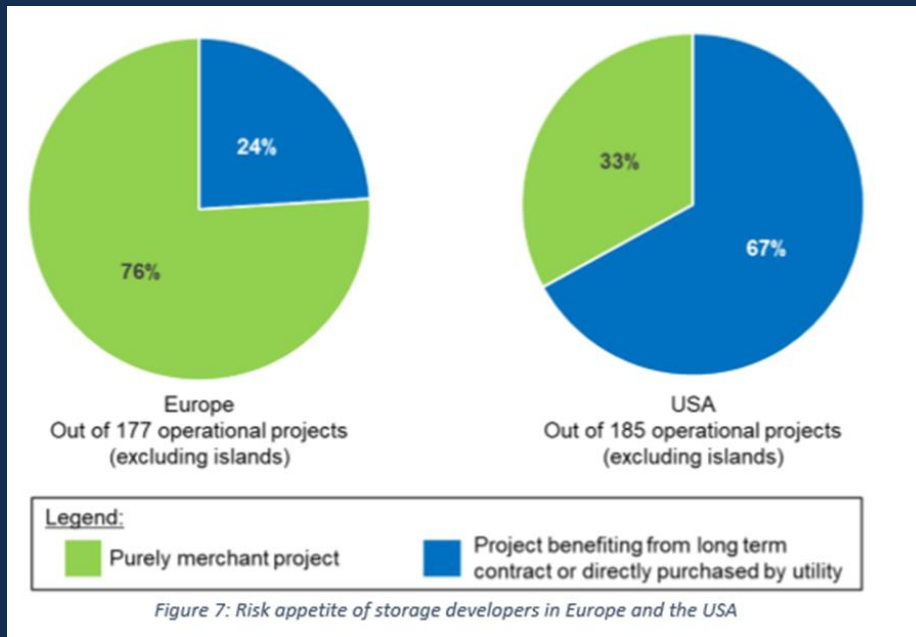
- MICHAEL LIPPERT

# Changing markets



## Merchant Business

- ...with short contract duration replacing long term contracts
- ...needs service stacking when markets saturate



# Changing markets



## Merchant Business

- ...with short contract duration replacing long term contracts
- ...needs service stacking when markets saturate

REGELLEISTUNG.NET - DATA CENTER

Tendering Data Balancing Data

Product type

- ☒ PCR
- ☐ mFRR
- ☒ aFRR
- ☐ IIL
- ☐ QIL
- ☐ Select all

Period

2020-06-25

Downloads

Files contain the tender period 25/06/2020 - 02/07/2020

PRL

- Demands (XLSX)
- Results (XLSX)
- Anonymous

Tender filter

Product type

- ☐ PCR
- ☐ mFRR
- ☒ aFRR
- ☐ IIL
- ☐ QIL
- ☐ Select all

Period

2020-06-25 - 2020-07-02

Downloads

Files contain the tender period 25/06/2020 - 02/07/2020

SRL

- Demands (XLSX)
- Results (XLSX)
- Anonymous list of bids (XLSX)
- Anonymous list for AT (XLSX)

SRL\_20200702\_D1 - Tender Details

aFRR	Daily	2/7/2020 - 2/7/2020	1	1/7/2020 09:00	1/7/2020
Product type	Tender type	Tender period	Run number	Bid offering deadline	Allocation

Demands

Demands [MW] by product names and countries incl. their transfer capacities, core demands and optionally control and core demands

Control Block	NEG_00_04	NEG_04_08	NEG_08_12	NEG_12_16	NEG_16_20
> Austria	200	200	200	200	200
> Germany	1,941	1,984	2,002	2,004	2,004

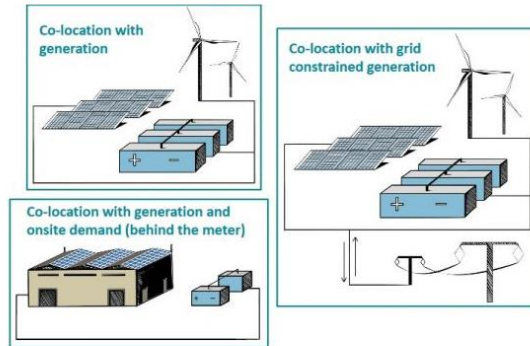
# Changing markets



## Merchant Business

- ...with short contract duration replacing long term contracts
- ...needs service stacking when markets saturate

## National Grid: 'Don't put all your eggs in the frequency response basket'



*The different business cases for co-location energy storage with generation. Image: Regen.*

A representative of National Grid, the UK's transmission system operator (TSO), has said that energy storage will be "integral" to the network's flexibility strategy – while urging developers not to rely solely on early frequency regulation contracts.

# Changing markets



## New opportunities

- ...for additional revenue can arise from new grid services and system needs

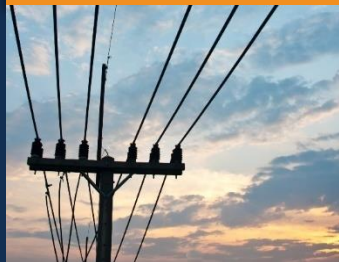
### Existing

Arbitrage /  
Solar time shifting



### Emerging

Reactive Power  
Compensation



### Future

Synthetic  
Inertia





# Existing - Emerging - Future ESS applications

Source: EASE

Generation / System Support	Existing Ancillary Services	New Ancillary Services	Transmission Infrastructure	Distribution Infrastructure	Customer Energy Management
Arbitrage	Frequency Containment Reserve (FCR)	Enhanced Frequency Response (EFR)	Transmission Grid Upgrade Deferral	Distribution Grid Upgrade Deferral	End-User Peak Shaving
Electricity Supply Capacity	Frequency Restoration Reserve - Automatic (aFRR) - Manual (mFRR)	Synchronous Inertial Response (SIR)	Contingency Grid Support	Contingency Grid Support	Time-of-use Energy Cost Management
Support to Conventional Generation	Replacement Reserve (RR)	Synthetic Inertia (SI)	Transmission Support	Dynamic Local Voltage Control	Particular Requirements in Power-Quality
Ancillary Services RES Support	Load Following	Dynamic Reactive Response (DRR)	Angular Stability	Intentional Islanding	Maximising self-production and self-consumption
Capacity Firming	Frequency Stability of Weak Grids	Fast Frequency Response (FFR)	Reactive Power Compensation	Reactive Power Compensation	Continuity of Energy Supply
RES Curtailment Minimisation	Black Start	Fast Post-Fault Active Power Recovery	Cross Sectoral Storage	Cross Sectoral Storage	Limitation of Upstream Disturbances
Seasonal Arbitrage	Voltage Support	Ramping Margin	Power Oscillation Damping	EV charging infrastructure	Compensation of the Reactive Power

# Changing markets



## Technical Rules

- ...can change

GRID SCALE  
BUSINESS  
MARKET WATCH  
POLICY  
TECHNOLOGY

Published: 18 Apr 2017,  
15:38

By:  
**Andy Colthorpe**

### PJM's frequency regulation rule changes causing 'significant and detrimental harm'



*RES' Jake and Ellwood energy storage projects, among the 265MW of such resources deployed in PJM's service area. Image: RES.*

Energy storage companies "have suffered significant and detrimental harm" from changes to rules governing the frequency

GRID SCALE  
BUSINESS  
POLICY

### Battery storage will be hit by UK's proposed Capacity Market derating changes



*Image: Anesco.*

The UK government Department for Business, Energy and Industrial Strategy (BEIS) has incurred the wrath of battery storage asset owners by proposing significant changes to how their generation

# Changing markets



## Regulation

- ...can evolve



# Changing markets



## Merchant Business

- ...with short contract duration replacing long term contracts
- ...needs service stacking when markets saturate



## Technical Rules

- ...can change



## New opportunities

- ...for additional revenue can arise from new grid services and system needs



## Regulation

- ...can evolve



# A REAL CASE: TOTAL DUNKIRK

- DANIEL LACOMBE



# Case Study: Dunkirk I

Battery storage solution to supply the French grid operator with FCR services

## Project requirements

15 YEAR  
PROJECT



Grid service to RTE  
(French TSO) at 90kV  
connection point

25MW  
25MWh



Initial service: FCR at  
25MW/25MWh capacity



Follow market evolutions  
for new services as and  
when required

# Case Study: Dunkirk I

Battery storage solution to supply the French grid operator with FCR services

## Structure



Customer



BESS supply



Intensium® Max High Energy 1000 V



Civil works + cabling +  
AC supply + PMS+ SCADA

OMEXOM

# Case Study: Dunkirk I

Battery storage solution to supply the French grid operator with FCR services

## Clients' focus



Enhanced safety



Competitiveness



Sustained capacity



Reliability of system and of revenues



1st project before repeat deals  
up to **130MW**

**FLEXIBLE**  
Energy Storage System





# THREE RECOMMENDATIONS TO STAY FLEXIBLE

- MICHAEL LIPPERT

# Three recommendations to stay flexible



## Enable multiple operation patterns

- ESS solution versatile enough to fulfill multiple operation profiles



## Enable adjustment of power and energy over time

- Increase energy of a given ESS as needed



## Enable implementation of flexible guarantees

- Performance parameters are flexible enough to cover evolving operation patterns
- Implement adequate controls and data management



# Three recommendations to stay flexible



## Enable multiple operation patterns



### Parameters

- Power bol / eol
  - Peak power
  - Power density
- Thermal behavior
- Energy throughput



### Benefits

1. Avoid re-designing solution for each single project
2. Be able to adapt when market rules change

# Three recommendations to stay flexible



Enable adjustment of power and energy over time



## Parameters

- Stability of operation profile
- KPI to optimize: LCOE, NPV, Capex, ...



## Benefits

1. Ability to seize additional revenue streams
2. Augment when and only when it is needed
3. Shift Capex to Opex and benefit from decreasing prices

# Three recommendations to stay flexible



## Enable implementation of flexible guarantees



### Parameters

- Uptime
- Capacity
- Energy efficiency
- Remote monitoring of key KPI's



### Benefits

1. Secure ESS ability to generate revenue
2. Continuous KPI monitoring, enabling early corrective measures in case of deviations



# KEY POINTS FOR IMPLEMENTATION

- JIM MCDOWALL, YANN LAOT



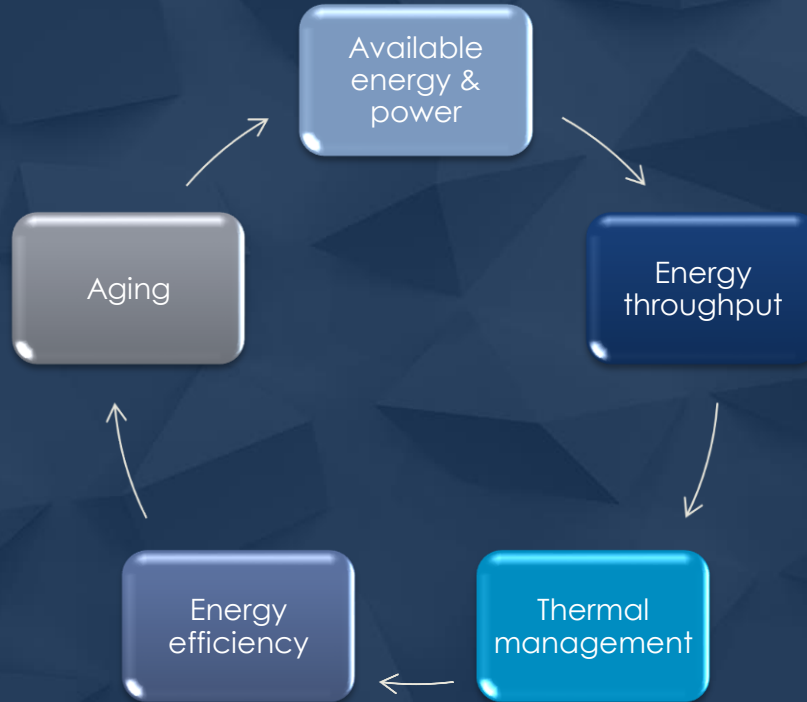
KEY POINTS FOR IMPLEMENTATION

# 1- A REPLICABLE BUT FLEXIBLE PRODUCT

- JIM MCDOWALL



# Addressing flexibility



# Aging

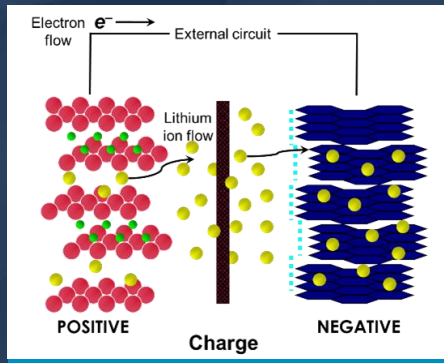
## CALENDAR AGING

- Driven by thermodynamic stability
- Dependent on:



## CYCLING AGING

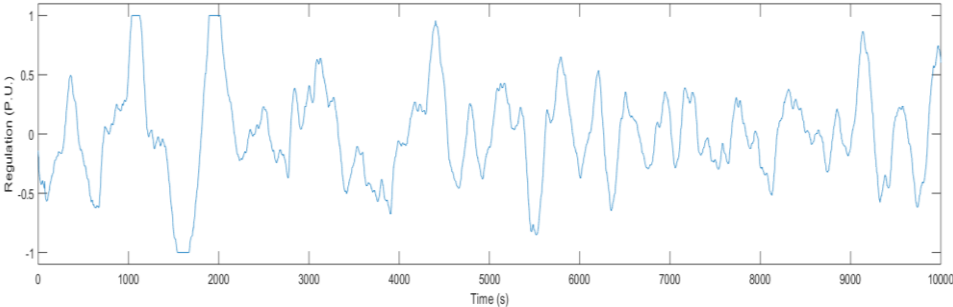
- Driven by reaction kinetics
- Dependent on:
  - Number and depth of cycles
  - Charge rate (continuous)
  - Charge duration (pulses)



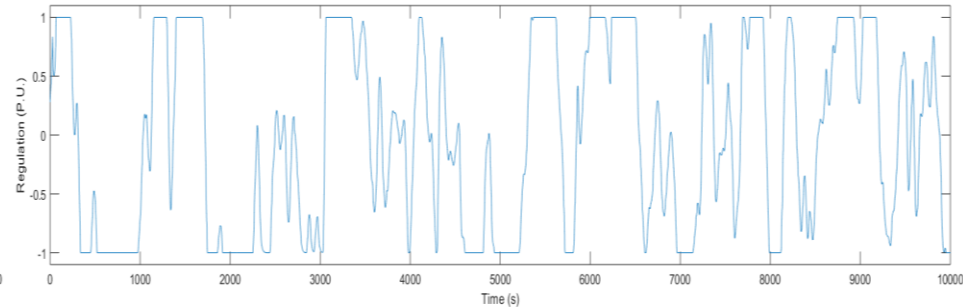
# Energy throughput

- Chemistry limits
- Thermal limits
- Application flexibility limited more by rate than aging

OLD PJM



NEW PJM



# Thermal management



OPERATION PROFILE



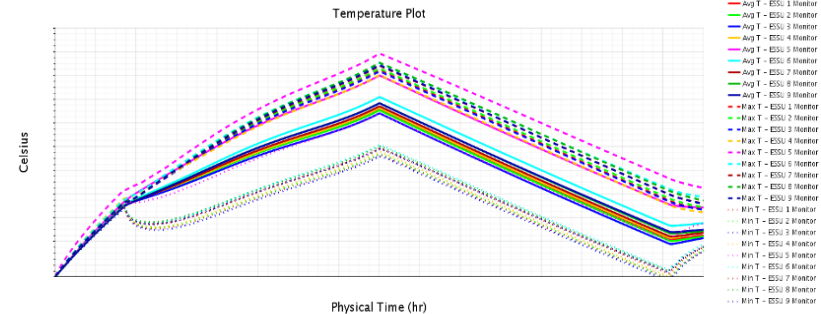
BATTERY



DESIGN CHOICES



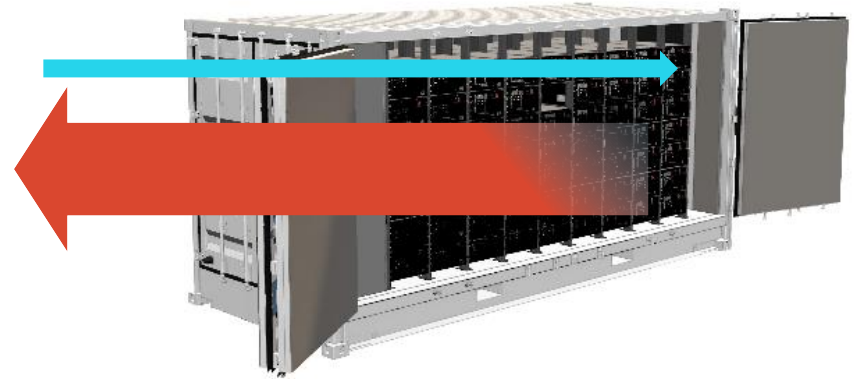
AIMS



Temperature modeling under high solar load and full charge/discharge cycle

# Energy efficiency

- **Battery energy efficiency**
- **Energy for cooling and heating**
  - HVAC efficiency
  - Fan management
  - Set points
- **Auxiliary consumption**





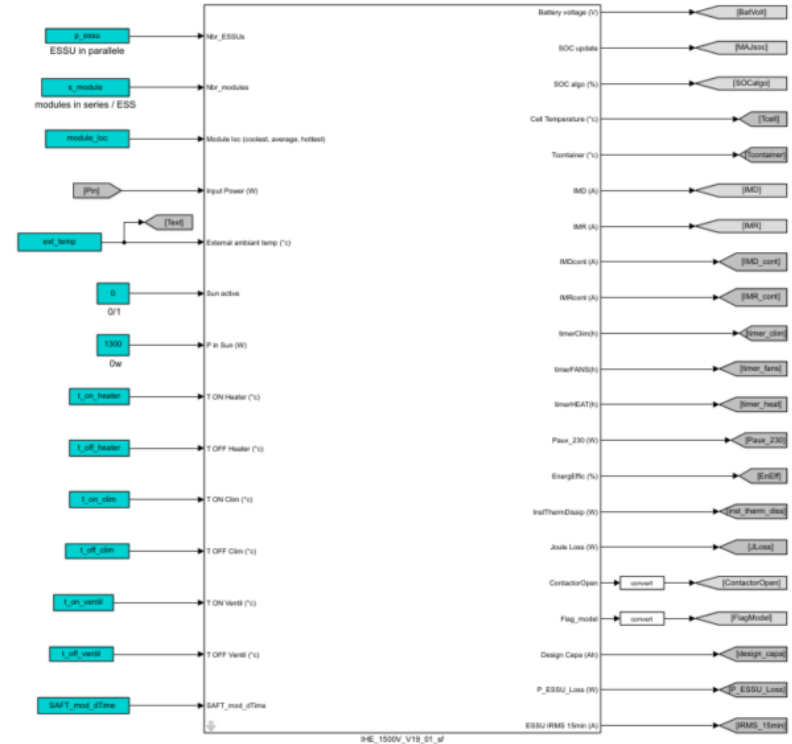
# Available Power & Energy



- **Usable SOC range depends on rate**
  - Constant power required in discharge and charge?
- **100% SOC can be reached at reduced power**
- **Changes from BOL to EOL must be considered**
- **Power may be limited by non-chemistry components**
  - Cables
  - Connectors
  - Protective devices

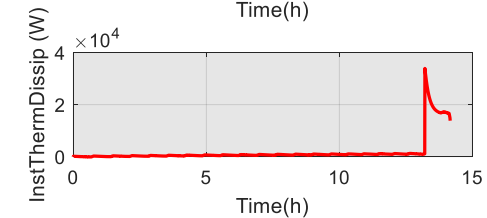
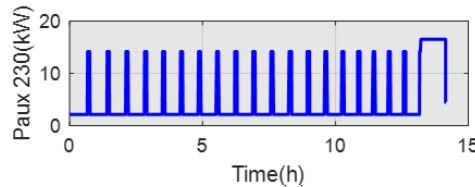
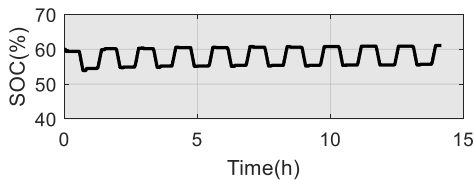
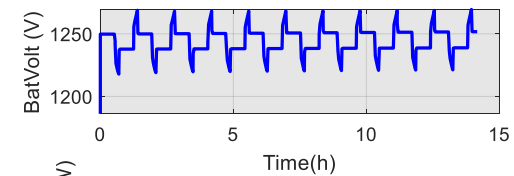
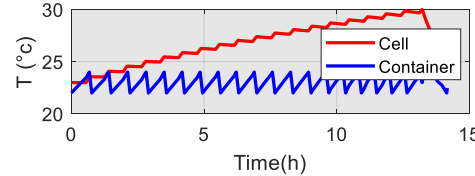
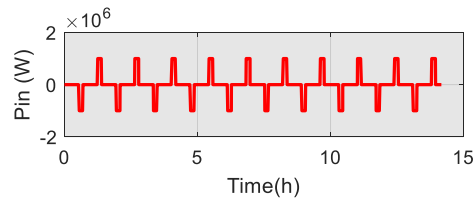
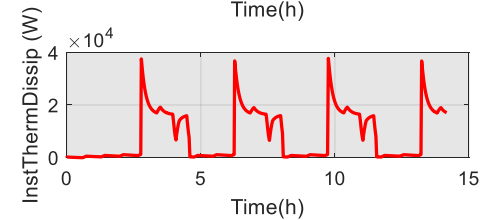
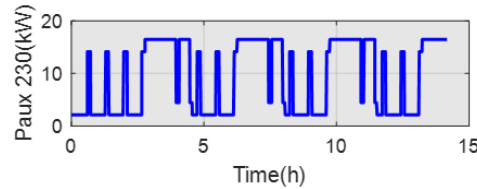
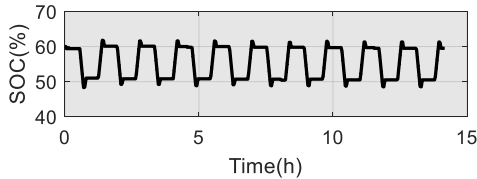
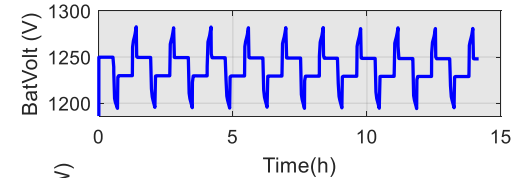
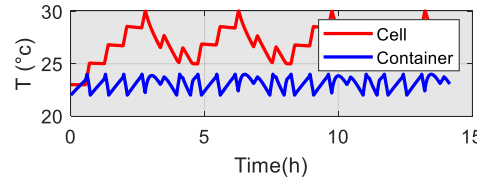
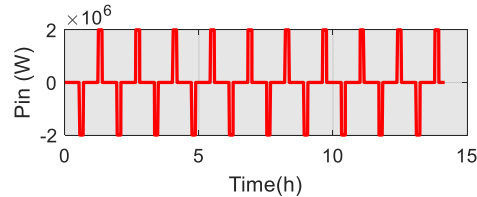
# Advanced modeling enables flexibility

- Saft has developed and refined advanced modeling capability in Matlab-Simulink
- Modeling electrical and thermal characteristics of containerized systems
  - Modeling at any stage of life
  - Aging analysis
  - Auxiliary power consumption



# Exploring flexibility solutions

2 MW  
cycles

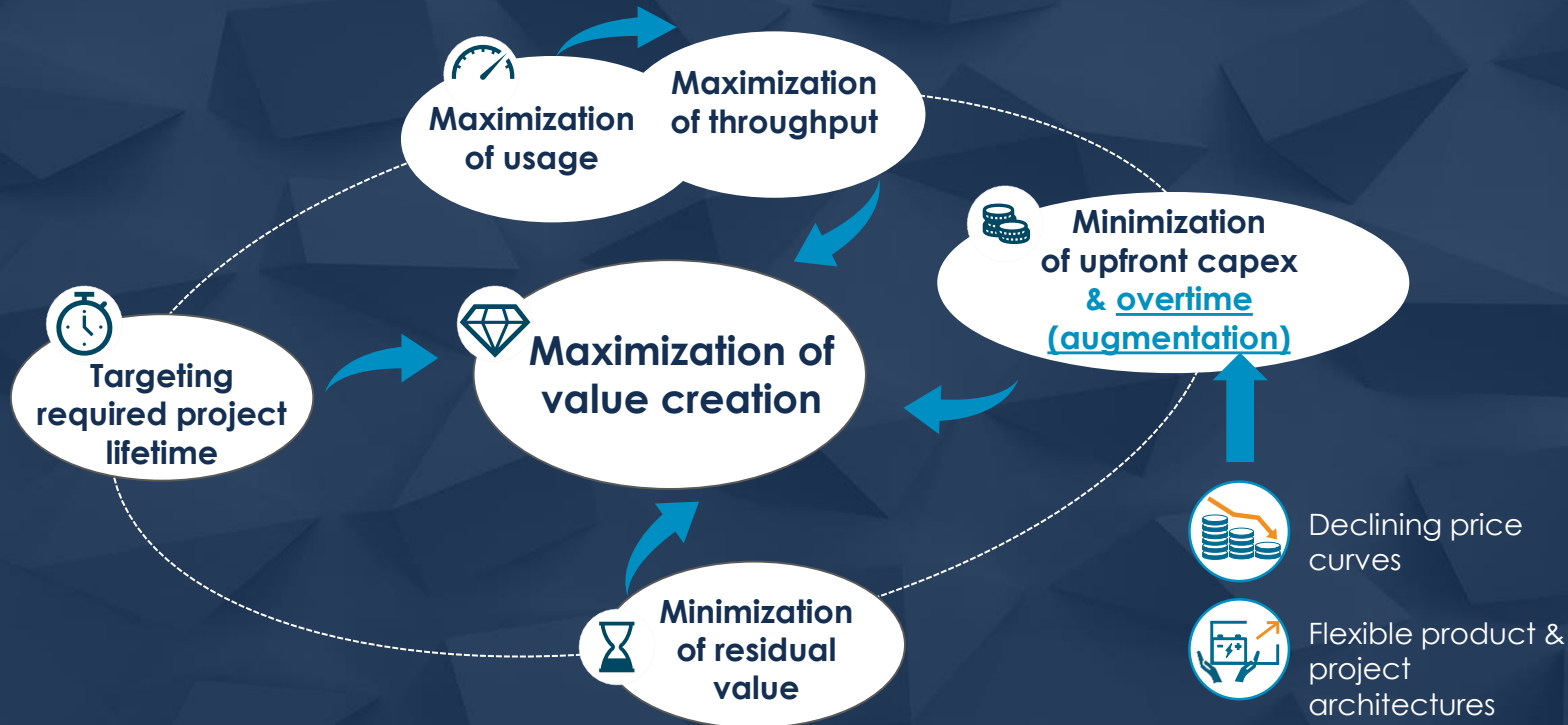


# KEY POINTS FOR IMPLEMENTATION

## 2- AN OPTIMIZED APPROACH TO AUGMENTATION

- YANN LAOT

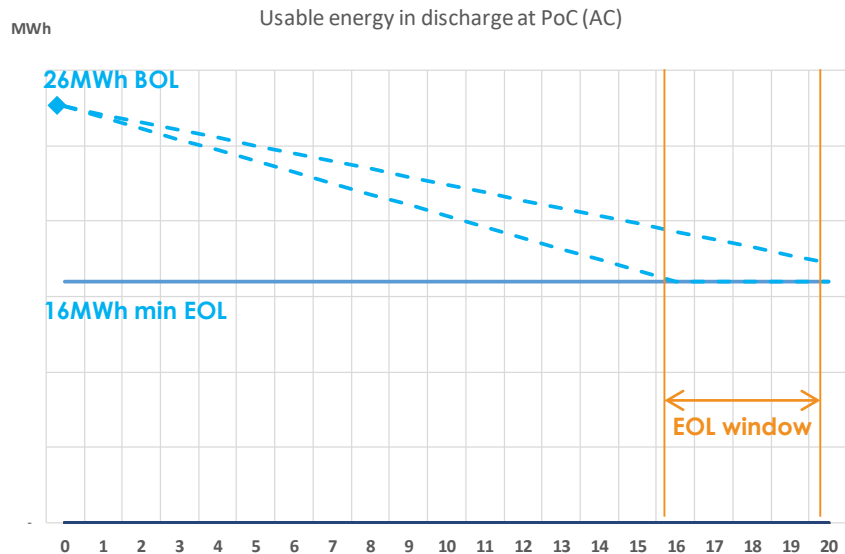
# Energy storage value creation driven by four main drivers affecting sizing





# “No ideal solution”, a concrete example of a Saft customer

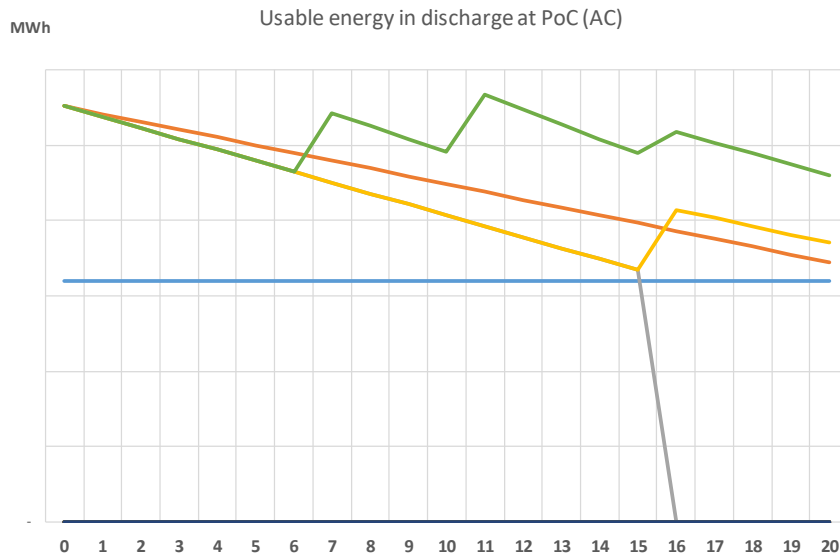
## PV + storage power plant



### CUSTOMER REQUIREMENT

- Grid-connected energy storage , collocated with a PV plant >45MWp
- Multiple stacked applications
- Uncertain PPA duration
- Technical requirements

# “No ideal solution”, augmentation a key choice among multiple options



- CUSTOMER REQUIREMENT
- OPT A « Baseline – Full usage »
- OPT B « Baseline – Limited usage »
- OPT C « Replacement »
- OPT D « Augmentations for secured performance & max throughput »

Total CAPEX    Cumulated throughput (GWh)    LCOS \$21/MWh    NPV \$21

*As a ratio versus option A*

Total CAPEX	Cumulated throughput (GWh)	LCOS \$21/MWh	NPV \$21
1	1	1	1
=	-30%	+60%	-270%
+50%	+30%	=	-30%
+60%	+50%	=	>+20%



KEY POINTS FOR IMPLEMENTATION

## 3- FLEXIBLE GUARANTEES

- YANN LAOT

# Warranty versus Performance guarantees, two different but complementary notions

## (Extended) Warranty

- **Covers defects or failures: “free from material defects in materials and workmanship”**
- **Applies to "materials" components, subsystem or system (hardware or software)**

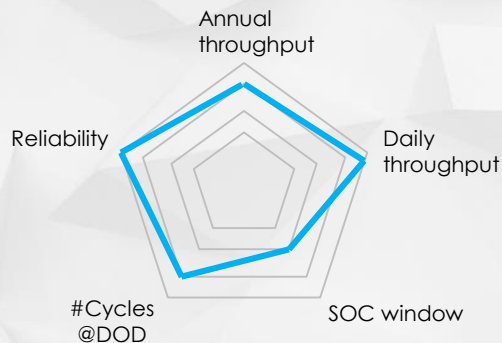
## Performance Guarantees

- **Ensure a minimum performance and/or its evolution performance overtime**
- **Applies more often to "immaterial" metrics of a product or of a service**



# Performance guarantees, a range of possible choices to arbitrate between coverage and complexity

## PRODUCT NOMINAL GUARANTEE



### Pro & cons

- ✓ Very simple
- ✗ Limited – No guarantee outside of nominal point

# Performance guarantees, a range of possible choices to arbitrate between coverage and complexity

## PRODUCT NOMINAL GUARANTEE



## PROJECT-ORIENTED GUARANTEE

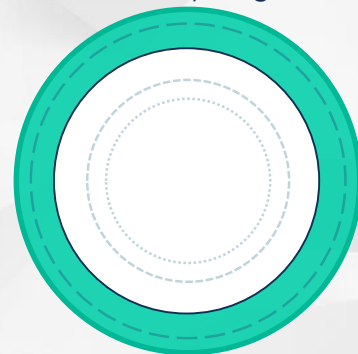
Guaranteed **throughput**  
not tied to specific use



Guaranteed **performances**  
related to specific cycling



Guaranteed **performances & rules**  
related to cycling envelopes



✓ Very simple

✗ Limited – No guarantee outside of nominal point

✓ Very simple

✗ Limited gain versus product-tied guarantee  
✗ Limited match with complex and very variable use case

✓ Large guarantee

✗ Complex & specific to modeled use-case  
✗ Lack of flexibility versus evolving use case

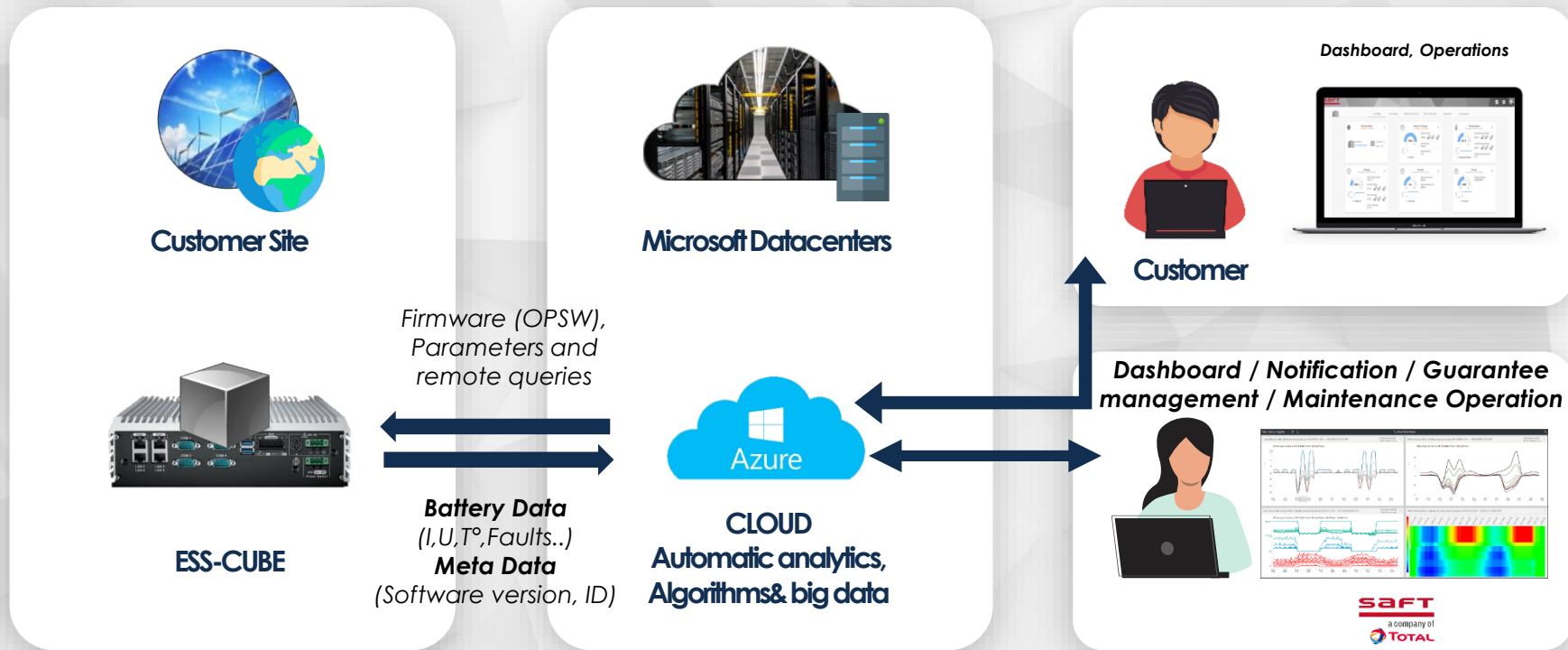
✓ Best guarantee

✓ Flexible versus evolving use case  
✗ May be very complex  
✗ Requires advanced Energy Management System

Pro & cons



# Soft remote monitoring & cloud CUBE solution, the key enabler to support all kind of performance guarantees



# DESIGN OPTIONS

— MICHAEL LIPPERT

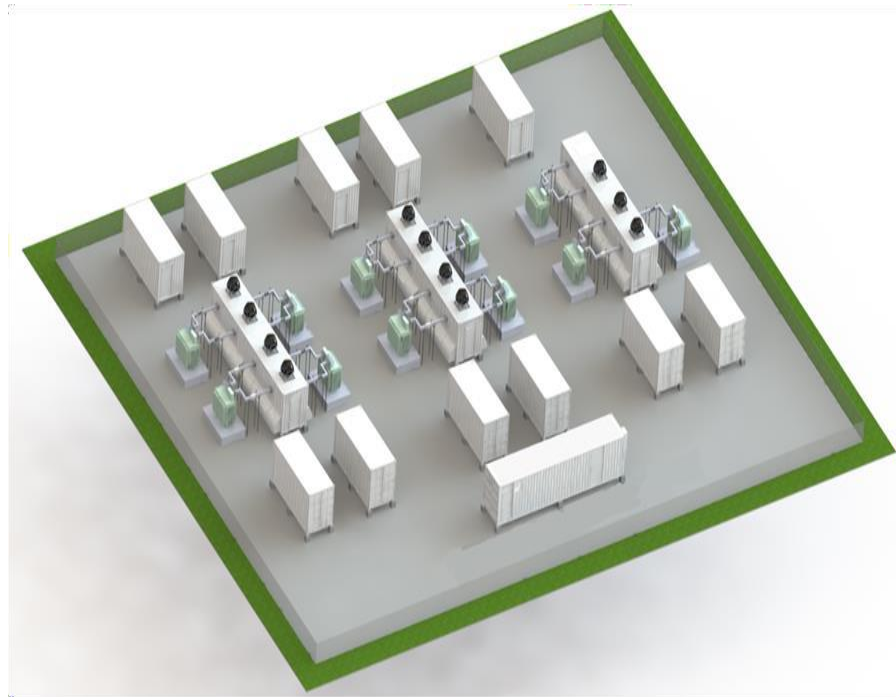
C H O O A R G I N G

# Case Study: Dunkirk I

Battery storage solution to supply the French grid operator with FCR services

- **Solution for Dunkirk**

- 25 MW - 25 MWh
- 11 Intensium Max High Energy
- 3 PCS
- 11 LV/MV transformers
- Perennial solution to be used for future projects



# A building block for flexible usages

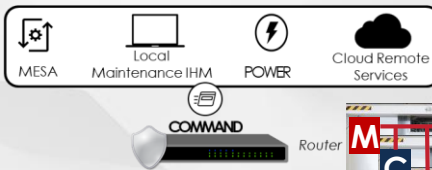


- **Intensium Max 20 High Energy**
  - 2.5 MWh
  - Up to 2.5 MW

## DIFFERENT APPLICATIONS CALL FOR...

### ✓ Flexible architectures

- different / evolving power and energy
- different system sizes



# A building block for flexible usages



## DIFFERENT APPLICATIONS CALL FOR...

### ✓ Flexible architectures

- different / evolving power and energy
- different system sizes

### ✓ Different voltages

### ✓ Different environments



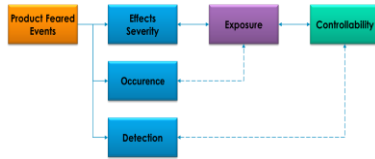
### ✓ A consistent safety concept adaptable to local conditions

#### • Intensium Max 20 High Energy

- 2.5 MWh
- Up to 2.5 MW

# ... a consistent safety concept adaptable to local conditions

## System approach to identify, minimize and mitigate product hazards



### Risk analysis at system level

- Capture electrical (U, I) electrochemical & thermal hazards, and combinations
- Effects and occurrence



### Design HW and SW safety barriers

- Detect
- Eliminate
- Mitigate
- Control effects



### Extensive component and system abuse testing

- Validate effectiveness of safety barriers
- International certifications EC, UL, ...



# ... replicable solutions

## 20-foot container concept, factory assembled and tested



### One product – 3 sites

- One single design available from 3 industrial Saft sites worldwide
- Locally optimized supply chain and services



### Assembled and tested in factory environment

- Specialized Saft personnel
- Test benches for high power / high voltage
- Full functional testing



### Transportation and quick installation anywhere

- Weight < 30t
- No local assembly
- No climate constraints

# Soft turnkey energy storage solutions

## Our building blocks for a complete lifecycle solution



Value chain  
offering

Solutions

Project services

After Sales

Technology &  
know-how

Equipment &  
systems

Engineering

Project support

Asset services

Guarantees

Li-ion Battery Energy  
Storage Container

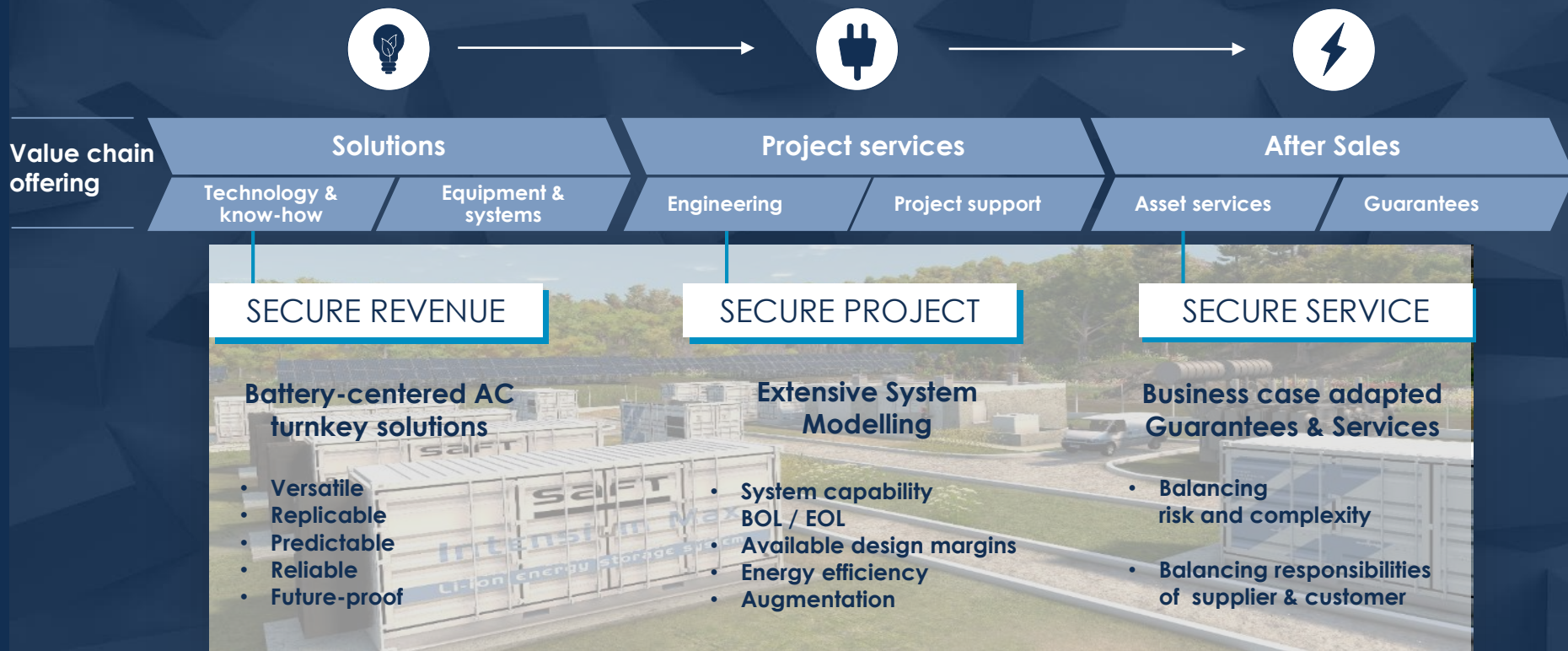
Power Conversion  
System

Power  
Management



# Soft turnkey energy storage solutions

## Our value proposition



# Which topics would you be interested in for future webinars?



ESS control systems



Safety deep dive



ESS on islands



Microgrids



Augmentation deep dive



Sustainable Batteries



# Saft's common purpose



**We energize the world.  
On land, at sea, in the air  
and in space.**

[contact.webinar@saftbatteries.com](mailto:contact.webinar@saftbatteries.com)



**Stay tuned!**

