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# **COME TO LEARN:**

- → How subsidy free projects are currently being funded and developed across Spain, UK, Portugal and Italy
- → What Oil & Gas companies and utilities are planning in the clean energy finance space
- → What are the prices manufacturers will be able to achieve without MIP
- → How developers are making subsidy free projects work through numerous case studies
- The state of the secondary market and the refinancing deal flow

# **COME TO MEET:**

- All the top European asset owners looking to expand their portfolios, maximise ROI and invest abroad
- ✓ All the top European developers active in the subsidy-free space
- ✓ All the top banks and lenders leading refinancing deals and project finance on subsidy-free projects
- ✓ All the top O&G company and utilities keen to acquire cleantech companies and to refine their green strategy
- ✓ All the top EPCs who are set to build the new GWs of solar in Europe

# **ENJOY:**

A Gala Dinner & Drinks on top of the Gherkin building, for an evening of great fun and spectacular views



# **VISITOR FEEDBACK**



92%

Rated the quality of speakers as Exceptional, Very Good or Good



96%

Said networking opportunities were Exceptional, Very Good or Good



96%

Rated the event as Exceptional, Very Good or Good



100%

Said they would attend again



92%

Said they would recommend the conference to colleagues

# AGENDA AT A GLANCE

DAY 1 DAY 2 **SOLAR FINANCE & INVESTMENT** SUBSIDY FREE DEVELOPMENT & FINANCE • European electricity market: the big picture • Structuring subsidy free projects Secondary markets - PPA Refinancing Updates - Merchant structures • PPA strategy in light of market volatility - Site selection • Financing subsidy free projects **TECH STREAM** • Business models for co-located energy storage PV TECH Showdown Predictive management • Digitalisation of solar Networking Lunch & 1-to-1 Meetings Networking Lunch & 1-to-1 Meetings **EUROPEAN ROUND TABLES** INTERNATIONAL MARKETS SUBSIDY FREE CASE STUDIES • O&M and Asset Management SPAIN EASTERN EUROPE Roundtable discussions NORTHERN EUROPE UK PORTUGAL AUSTRALIA UK NETHERLANDS FRANCE US UK **Conference Adjourns Drinks Reception Gala Dinner** Searcys' at the Gherkin Headline Gala Dinner Sponsor:

**W**HUAWEI

# 2019 SPEAKERS











Günter Maier ALTESO David Kemp
M&G
HEAD OF FIXED INCOME

Bruce Huber ALEXA CAPITAL CEO Richard Walsh WGL HEAD OF SOLAR AND STORAGE Raffaele Fait
HUAWEI SOLAR EUROPE
GLOBAL ACCOUNT DIRECTOR





Peer Piske

**SOLARCENTURY** 

**BUSINESS DEVELOPMENT** 

**DIRECTOR** 





Carlos Rey Micoulau

**FORESIGHT** DIRECTOR

Giles Clark
ALSI CONSULTING
PARTNER

Lars Quandel
HSH NORDBANK
HEAD OF ENERGY AND
INFRASTRUCTURE

Ryan Xiao TÜV NORD GLOBAL PV INSPECTION MANAGER AND CERTIFIER



John Mullins AMARENCO (EO Alex Campbell

ABERDEEN STANDARD
INVESTMENT DIRECTOR



Mark Henderson GRIDSERVE CIO



Joan-Philippe Olivier RIVE INVESTMENT MANAGING PARTNER



Aldo Beolchini NEXT ENERGY CAPITAL CFO

# 2019 SPEAKERS



**octopus**investments





*iAM*CAPITAL

Ezio Ravaccia SOLAR VENTURES CFO Matt Setchell
OCTOPUS INVESTMENTS
HEAD OF RENEWABLE
FNFRGY

**David Peill BSR 0&M**COMMERCIAL DIRECTOR

**GIOVANNI TERRANOVA BLUEFIELD**FOUNDING PARTNER

Conrad Colman YATCHSMAN THE FIRST SAILOR TO COMPLETE THE VENDÉE GLOBE CIRCUMNAVIGATION WITHOUT FOSSIL FUELS Emanuel Arbib
INTEGRATED ASSET
MANAGEMENT
(FO)

Stephane Tetot
BLACKROCK
DIRECTOR













Humbert Roca GREEN POWER MONITOR (00) Finlay Colville
SOLAR MEDIA
HEAD OF MARKET RESEARCH

Alfredo Fernandez Agras EVERWOOD CAPITAL PARTNER Mark Augustenborg Ødum
BETTER ENERGY
EVP MARKETS &
PROJECT FINANCE

**Dr. Benedikt Ortmann BAYWA R.E.**HEAD OF BUSINESS ENTITY
SOLAR PROJECTS

Abid Kazim WISE ENERGY MANAGING DIRECTOR







**INGENIOUS** 

Richard Slark
POYRY MANAGEMENT
CONSULTING
PARTNER

Lee Moscovitch
GREENCOAT CAPITAL
DIRECTOR

Scott Burrows EDEN SUSTAINABLE CEO Roberto Castiglioni INGENIOUS INVESTMENT DIRECTOR Declan O'Halloran QUINTAS ENERGY CEO

# **DELEGATE PROFILES**

### **Company Activity**



# **DAY 1: 29TH JANUARY 2019**

### 9.00 CHAIR'S OPENING REMARKS

**ALEXA CAPITAL** | Bruce Huber, Managing Partner

### 9.15 EUROPEAN SECONDARY MARKET

- ► Comparison of:
  - different markets
  - returns
  - saturation
  - need for aggregation
  - investor appetite
  - availability of large portfolios
- ► How to plan your secondary market strategy once all the large portfolios are gone
- ▶ Who are the new investors on the scene and what is their cost of capital?
- ▶ Who are owners fundraising from?
- ► How do owners plan their European strategy?
- ▶ Brexit: paying dividends to British shareholders?

**OCTUPUS ENERGY** | Chris Gaydon, Head of Investments

**SOLARMEDIA** | Liam Stoker, UK Editor

**GREENCOAT** | Lee Moscovitch, Investment Director

**NEXT ENERGY CAPITAL** | Aldo Beolchini, CFO

INTEGRATED ASSET MANAGEMENT | Emanuel Arbib, CEO

**BLACKROCK** | Stephane Tetot, Director

NTRI | Anthony Doherty, Investment Director

### 10.20 THE REFINANCING LANDSCAPE

- ► Deal-flow for refinancing deals
- ► Sources of refinancing capital: who is most competitive?
- ► Should you refinance a portfolio you eventually want to sell?
- ► Case studies from different markets
- ► Refinancing with Project Bonds

**M&G** | David Kemp, Head of Fixed Income

BIRD&BIRD | Conrad Purcell, Partner

**ABERDEEN STANDARD INVESTMENTS** | Alex Campbell, Investment Director **NEXT ENERGY CAPITAL** | Lorena Ciciriello, Head of Debt Financing

NORD LB | Gerard Pieters, Head of Origination, Europe - Energy

11.20 Networking break

### 11.50 PPA STRATEGY ON EXISTING PORTFOLIOS

- ▶ How to mitigate the wholesale volatility with different PPA strategies
- ► What percentage of your revenue should come from a PPA vs wholesale market exposure?
- ▶ Do asset owners prefer shorter PPAs to ensure more flexibility?

**POYRY** | Richard Slark, Director

**BLUEFIELD** | Giovanni Terranova, Managing Partner and Co-Founder **ALSI** | Giles Clark, CEO

### 12.40 EUROPEAN ELECTRICITY MARKET: BANKABILITY VS ECONOMICS?

- ▶ How is Brexit affecting our position toward Renewable Energy targets?
- ► European supply without MIP: winners, losers and prices
- ► Tier 1 vs Tier 2 : is bankability more important than economics?
- Chinese shipment updates and their strategy change from domestic to international markets
- ▶ Opportunities for Solar on the cross-border intraday European markets
- ▶ What will happen now that France is looking to reduce their nuclear output?
- ▶ Interconnectors trends: Iceland to UK and France to Spain
- ▶ Priority dispatch for RE: how is it evolving?
- ▶ How will merchant solar compete in the balancing and ancillary services market
- ► What are Brussels' plans to increase scrutiny on modules? How does that affect the industry?

**ALEXA CAPITAL** | Bruce Huber, Managing Partner **SOLARMEDIA** | Finlay Colville, Head of Market Research

### 13.00 Networking lunch break



### STREAM 1

### **EUROPEAN & INTERNATIONAL OPPORTUNITIES**

### 14.00 Panel Discussion: EUROPEAN OPPORTUNITIES

The hosts will present their own roundtable by outlining:

- ► Size of the market
- ► Returns
- ▶ Segments
- ► Type of finance required
- ▶ Deal Structure (PPA Terms, Merchant terms, Auctions Etc.)
- ► Saturation

### 14.30 Roundtable Discussions:

► NORTHERN EUROPE

**BETTER ENERGY** | Mark Augustenborg Ødum, EVP Markets & Project Finance

► IRELAND

NTR | Anthony Doherty, Investment Director

► FRANCE

AMARENCO | John Mullins, CEO

► ITALY

BIRD & BIRD | Pierpaolo Mastromarini, Partner

► UK

**EDEN SUSTAINABLE** | Scott Burrows, CEO

Nicholas Gall, Policy Analyst

► NETHERLANDS

**POYRY** | Ward van der Berg, Principal



### STREAM 2

### STRATEGIES AND SOLUTIONS SHAPING THE ENERGY LANDSCAPE

### 14.00 UK PRICING UPDATE

- ► Latest UK solar industry estimates for cost of new large scale developments from 2019 to 2030
- ▶ Impact of cost of capital on costs range
- Policy costs to watch out for, including business rates and Ofgem Targeted Charging Review and changes to BSUOS
- ► Changes to DNO Assessment & Design Connection Charges
- ► Impact of DNO Best Industry Practice Manual on reducing network constraint management
- ▶ Policy options to encourage large scale solar in UK

**STA** I Chris Hewett, CEO

### 16.30 Panel discussion: INTERNATIONAL OPPORTUNITIES

The hosts will present their own roundtable by outlining:

- ➤ Size of the market
- ▶ Returns
- Segments

### **Roundtable Discussions:**

► AUSTRALIA

BSR GROUP | Graham Harding, MD and CFO

► JAPAN

**BLUEFIELD** | Jan Libicek, Investment Director



### 16.00 Networking refreshment break

### 14.30 PV TECH SHOWDOWN

Short 10 minute presentations about the tech innovations in solar that will reduce your LCOE and allow you to maximise your ROIs

- ► Floating solar
- ▶ High Efficiency Modules and their advantages for the European market
- ► Trackers and Returns for Southern Europe
- ► Making Post Subsidy Work with 100kW Inverters

**DNV GL** | Carlos Albero, Global Finance Segment Leader

**HUAWEI** | Raffaele Fait, Global Accounts Director

TUV NORD | Ryan Xiao, Global PV inspection Manager and Certifier

JINKO SOLAR | Roberto Murgioni, Technical Service Manager

17.30 DRINKS RECEPTION

# Gala Dinner

Searcy's @ the Gherkin 19.30-23.00 Dress Code: *Business Attire* 









### **GUEST SPEAKER Conrad Colman**

The first sailor to complete the Vendée Globe circumnavigation without fossil fuels, Yatchsman

Conrad Colman completed the legendary Vendee Globe solo non-stop around the world yacht race after 110 days at sea. He not only overcame countless challenges along the 45,000km race course, but he became the first person in the races history to complete the racing circumnavigation without burning any fossil fuels.

The only boat in a fleet of 29 that was 100% powered by renewable energy (solar and hydropower), Conrad demonstrated that renewables are a mature solution for the race course, as for the powergrid. Having shown that renewables are a competitive advantage, his competitors are now adopting the same solutions, mirroring the adoption of clean energy more generally.

Conrad will talk about how he assembled both prototype and off the shelf elements to build an energy system that could function reliably in the most isolated places on the planet, even when pummelled by 100kmh winds and pounding seas. Conrad will talk about his 10 year pursuit of his dream to become an ocean racing sailor, specific challenges encountered alone at sea and how ocean racing is a natural platform for developing renewable technologies for the future.

# **DAY 2: 30TH JANUARY 2019**

### 9.00 CHAIR'S OPENING REMARKS ALSI CONSULTING | Giles Clark, MD

### 9.10 MAKING SUBSIDY FREE PROJECTS WORK

This session will discuss the ingredients to make post-subsidy development work. The countries we will focus on are Italy, UK, Spain and Portugal.

### SITE SELECTION

- ► What is the sweet spot for the post-subsidy site: cheap land, trouble free connection and irradiance?
- ► What should you prioritise?
- ▶ What are Lead Gen strategies to find these sites?
- ▶ How does that change across different countries?

### **MARKETPLACE**

- ▶ Barriers to entry: how many companies can actually make this work?
- ▶ Per country, what are the deployment projection up to 2020?
- ▶ What is the best country to chase this? Italy, Spain, Portugal or UK?

### **DEVELOPMENT**

- Project size: what are the minimum ticket sizes by country to reach efficiencies to lower cost?
- ► Component prices: are manufacturers entering into long term partnership with developers to stimulate this market?
- ➤ Timelines for development and construction: how many have spreadsheets turned green already? Build times: what is the rush? How build times will change...
- ► Fixed costs: what are development cost and how much resource should you allocate to these projects

#### UTILITY PPAS

- ▶ What are the lengths of PPAs available in different countries?
- ▶ Why are utilities against longer PPAs?
- ▶ What are the rates and the structures? Fixed or Floating?
- ▶ How does your view on power prices affect the type of PPA you should go for?

**SOLARCENTURY**| Peer Piske, Business Development Director **BAWYA RE** | Dr Benedikt Ortmann, Head of Business Entity -Solar Projects **SOLAR VENTURES** | Ezio Ravaccia, CFO **WISE ENERGY** | Abid Kazim, CEO **QUINTAS ENERGY** | Declan O'Halloran, CEO

### 11.00 Networking refreshment break

### 11.30 FINANCING POST SUBSIDY PROJECTS

- ▶ What is the cost of capital that you can access?
- ▶ What is HNWI approach to this space?
- ▶ Debt: can anyone raise debt against these projects? Is it construction finance?
- ► How are banks getting comfortable with the different PPA/ Merchant structures? What do they need to see?
- ► Can you lend against a floor? If so what products and what interest rates are available?
- ► Where is the equity going to come from? And what is the view on power prices that these investors have?

**BLACKROCK** | Stephane Tetot, Director **EVERWOOD CAPITAL** | Alfredo Fernandez Agras, Partner **FORESIGHT** | Carlos Rey Micolau, Investment Manager Southern Europe **HSH NORDBANK** | Lars Quandel, Head of Energy & Infrastructure **LIGHTSOURCE BP** | Ricardo Folgado, Structure Finance Director

### 12.20 CO-LOCATED STORAGE

- ► How does storage can. help the business case and change the economics? How does it change the risk profile?
- ▶ What are the revenue stacks that you can access in a post-subsidy sites?
- ▶ How does the financing behind a project change if storage is included?

**GRIDSERVE** | Mark Henderson, CIO **INGENIOUS** | Roberto Castiglioni, Investment Director

### 13.00 Networking Lunch Break

Solar Investment is without doubt the highest profile solar event of the year. It affords the opportunity to hear directly from the industry leaders and is a superb networking opportunity

ALEJANDRO CIRUELOS, HEAD OF PROJECT AND ACQUISITION FINANCE, SANTANDER

### STREAM 1 TECH AND ASSET MANAGEMENT

### 14.00 PV Asset Value Maximization THROUGH ADVANCED DATA ANALYSIS

Presenting and discussing the use of advanced data analysis for PV plant profit maximization, with a focus on continuous performance improvement and cost reduction as well as the different stages in the lifetime of a PV plant.

- ▶ OPEX reduction plus performance improvement
- ▶ Quick PEAK analysis for PV plant acquisition purposes

**ALTESO** | Günter Maier, COO

### 14.30 O&M AND ASSET MANAGEMENT

- Post-Brexit supply chain difficulties: how will delays at Dover impact equipment replacement?
- ▶ Repowering and Optimizing: the southern Europe strategy

GREEN POWER MONITOR | Humberto Roca, COO BSR GROUP | Matthew Harnack, O&M Director QUINTAS ENERGY | Declan O'Halloran, CEO PUSH ENERGY OPERATIONS | Kat Siadak, Commercial Director

### STREAM 2 CASE STUDIES: SPAIN, PORTUGAL, ITALY

This stream will showcase a selection of case studies for the most interesting zero subsidy projects in Southern Europe and the UK. Each case study will last 20 minutes. The presentations will focus primarily on the

- ► Business models
- ▶ PPAs structure or merchant trading strategy
- ► Investment and financing

### 14.00 CASE STUDY SPAIN 1

**SOLARCENTURY** | Peer Piske, Business Development Director

### 14.20 CASE STUDY SPAIN 2

BAYWA RE | Dr. Benedikt Ortmann, Head of Business Entity Solar Projects

16.00 Networking refreshment break

16.20 Conference Highlights and Wrap-up

17.00 Conference Adjourns



# REGISTER

### **EMAIL:**

marketing@solarmedia.co.uk

Early Bird	Standard
Expires 11 January	From 12 January
<b>£1,399</b>	<b>£1,499</b>

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### **Company Address**

Company Name:

Business Address (broken down):

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Pay by credit card

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- 1. No delegate may transfer or assign any of the rights or obligations of this agreement (in whole or part) without the express consent of the Organiser.
- 2. The delegate shall not cancel this Agreement at any time except with the express written agreement of the Organiser.
- 3. Payment shall be made in full at time of booking. The Organiser reserves the right to refuse entry to any delegate who has not paid the attendance fee in full. There will be a 5% surcharge added on to the total if paying by invoice.

